

Re: linear programming problem

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- *From:* Ray Vickson <RGVickson@xxxxxxx>
 - *Date:* Mon, 28 Jul 2008 12:51:27 -0700 (PDT)
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On Jul 28, 11:13 am, Luting <houlut...@xxxxxxxxxx> wrote:

On Jul 28, 10:24 am, Ray Vickson <RGVick...@xxxxxxx> wrote:

On Jul 28, 8:40 am, Luting <houlut...@xxxxxxxxxx> wrote:

Hi, I am trying to solve a scheduling problem.
We get orders every Sunday, and then schedule the
production for the
following week. The order is as follows:

Prod1 Prod2 Prod3
M 4 1
T 1
W
TR 2 1
F 1
SA
S 2

The numbers indicate the amount of products we need
produced BY this
day.

And we have schedule tables for two plants like this:

Plant 1:
Prod1 Prod2 Prod3
M x11 x12

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T x21 x22
W x31
TR
F
SA
S x71 x73

Plant 2:
Prod1 Prod2 Prod3
M y11 y12
T y21 y22
W y31
TR
F
SA
S y71 y73

It's not a simple linear programming since we need to consider the difference of the deadline of each order. e.g.
 $SUM(x_{11}:x_{71})+SUM(y_{11}+y_{71})=4+1+2.$

Are you saying that in the whole week you must produce /exactly/ as much of product 1 as is demanded that week, with no product carryover to next week and no demand carryover to next week?

This is one of the constraint, but not all. x_{11} and y_{11} should cover the order on first day, therefore $x_{11}+y_{11} \geq 4$. Plus, each plant has limits of the amount it can produce per day. So it's very possible that the order cannot be met. In this case, we need to add the delayed order to the following day and try to meet it there.

I am really confused how to write the constraints to represent this problem.
Can anyone give me some hint?
Is there any special algorithm I can use?

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Many thanks.

Most problems of this type also have inventory variables, so if you produce more than 4 units on day 1, the excess can be carried over to subsequent days to help meet demands then. Of course, this assumes non-perishable output (although there are also deteriorating-item inventory models available); and, of course, you also need somewhere to store the inventory, and that will also have a cost (usually assumed to be proportional to the level stored). Note that inventory carryover is essential in problems with limited production capacity and highly variable demand patterns. Also, inventory on left over on Friday night can help meet demands next week, again if the item is not perishable (or not too quickly perishable) and you have storage space, or if it is allowed by managerial policy. You can even have negative inventory, which corresponds to back-ordering; this is what you refer to as adding the delayed order to the next day. Of course, there may also be back-ordering costs. Altogether, the cost of inventory, I , may have the form $c(I) = h \cdot I$ if $I \geq 0$, and $= -p \cdot I (= p \cdot |I|)$ if $I < 0$, where h = holding cost per unit of physical inventory and p = penalty cost per unit backordered. This CAN be represented linearly: let $I = I_p - I_n$, where $I_p, I_n \geq 0$, and let $c(I) = h \cdot I_p + p \cdot I_n$. Note that in a cost-minimization model with both $h > 0$ and $p > 0$, the optimal solution will have the property that either $I_p = 0$ or $I_n = 0$ (so that an inventory $I = 5$ will always have the form $I = 5 - 0$, rather than $I = 6 - 1$ or $I = 7 - 2$, ...). Of course, the parameters h and p can vary between the products and possibly even between production plants. Note that if there is no storage space, so no physical inventory is allowed, you can still have the "negative inventory = backordering" variables.

Here is how I would model the problem; Let $I_{ij} = I_{pij} - I_{nij}$ be the inventory of product j at the end of day i . Let $I_{i0} = I_{pi0} - I_{ni0}$ = initial inventory or backorders from last week. The I_{i0} are not variables, but are input data. If $I_{pi0} > 0$ we can reduce the demand for product i on day 1 by I_{pi0} units; if $I_{ni0} > 0$ we can just add I_{ni0} to the demand for product i on day 1. So, we have $I_{p10} - I_{n10} + x_{11} + y_{11} = 4 + I_{p11} - I_{n11}$,
 $I_{p11} - I_{n11} + x_{21} + y_{21} = 1 + I_{p21} - I_{n21}$,
 $I_{p21} - I_{n21} + x_{31} + y_{31} + x_{41} + y_{41} = 2 + I_{p41} - I_{n41}$,
etc., with similar constraints for products 2 and 3. Of course, there are also production capacity constraints that couple the three products together at each plant. If you are not allowed to carry over inventory past Sunday night you can set $I_{p7i} = 0$ and if you are not allowed to delay demand over the weekend you can set $I_{n7i} = 0$. If you are not allowed to carry inventory at all, just set $I_{pij} = 0$ or leave

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these variables out of the formulation altogether. The formulation above assumes that inventory from both plants can be stored in a common warehouse; if not, you need a separate inventory variable for each plant, product and day. However, backorders do not consume physical space, so a common backordering variable I_{nij} can apply to all plants.

It sounds like you might benefit from reading a chapter or two of a "production management" textbook. Many of them are quite dreadful (at least for a mathematically-inclined person) but there are some good ones that also have lots of material on production-inventory modelling. One of the better ones is "Production and Operations Analysis", by Stephen Nahmias. An Amazon customer review says "This book is one of the most complete books in Production matters. It has good theory on production and operations, and the applications to real life problems is impressive. Good for students, professors and professionals." It does not really matter if you get the most recent (overpriced?) edition---any used copy will do. A source covering very many of the issues touched on above is the old but still good book "Applied Mathematical Programming" by Bradley, Hax, and Magnanti (Addison-Wesley, 1977). I don't know if it is still in print, but it can be downloaded for free from <http://web.mit.edu/15.053/www/>. Another book covering problem like yours is "Production and Inventory Management", by Hax and Candea, Prentice Hall 1983.

Good luck.

R.G. Vickson
Adjunct Professor, University of Waterloo– Hide quoted text –

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Hi Prof. Vickson,

Thank you so much for explaining this in such a detail.
You remind me the inventory parameter! Yes, we allow inventory. We don't need to produce the EXACT number each day according to the order amount. But we do hope our inventory at the end of everyday \geq the order amount.

My main problem is how to deal with the back-orders. I think the introducing of positive/negative inventory will solve the problem.

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Now I have another doubt. What should be the goal? $\text{MIN sum}(I_{nij})$?

The appropriate goal is not a "mathematical" question at all, but typically more like an economic one or a managerial one. Are you talking about a privately-owned, profit-making firm? If so, then profit maximization or cost minimization (sometimes, but not always the same) seems appropriate. For the sake of argument, say you decide to try for total (variable) cost minimization. Then you need to know: the unit production costs of products at plants and by days of the week. (Usually in such problems we assume the same costs on Monday, Tuesday, etc., but sometimes this is not the case; for example, if workers on Sunday earn more than workers on weekdays, the wage costs per unit are different. And if ingredients are "fresher" and more effective on Monday than on Friday, then the costs could be different. However, you need to be the judge of that.) You also need to know the unit cost of holding inventory—see Nahmias' book for a discussion of what are the components of holding cost. Usually the main holding cost component is taken to be the cost of capital, or carrying cost associated with storing, rather than selling an item. However, other costs may enter as well, such as costs of heating, lighting, warehouse rental, etc. These matters can be VERY tricky, however. For example, there may be diesel-fuel costs for the fork-lift trucks needed to move the items into storage and out again. Whether such costs are part of the holding cost or just part of fixed overhead depends on the extent to which they vary with the amount of storage; we shouldn't necessarily just take last year's cost of moving 1 million items and divide by 1 million to get a unit cost: maybe only part, of the cost, or none at all should be included. There are similar, sometimes even harder and subtler issues associated with the backordering penalty per unit. Often decision-makers are so uncertain and uneasy about giving accurate figures that they prefer to use "reasonable" estimates and then do sensitivity analysis.

Anyway, if you know the unit production costs c_{ij} of item j at plant i , the unit holding cost h_j for item j (assumed to be the same at different plants and on different days) and the unit backordering penalty p_j for item j , an appropriate total cost for minimizing would be

$$C = \sum_{i=1..7, j=1..3} [c_{1j} * x_{ij} + c_{2j} * y_{ij}] + \sum_{i=1..7, j=1..3} [h_j * I_{p_{ij}} + p_j * I_{n_{ij}}]$$
 Here, i = day and j = product. The constraints would be the inventory-defining constraints, production capacities, possibly others you have not mentioned, and policy-limitation constraints, if any (such as no inventory carried from one week to another, or no backordering from one week to the next). There seems to be no logical reason to have such additional restrictions, but they may apply anyway by corporate fiat. Again, only you know the full story.

R.G. Vickson

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